	2 Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
COVID12	Adult Services Long term COVID-19 Infection Control Requirements after grant	1,780	-890	-890			0
	funding assumed to finish in 2021/22 - based on increased staffing recruitment and retention, cost of PPE as free issue is withdrawn and new testing requirements.						
	Subtotal Adult Services	1,780	-890	-890	0	0	0
	Children's Services Education						
COVID1	Special Educational Needs (SEN) Casework Team - An annual 10-12% increase in demand for Eduction Health & Care Plans (EHCPs) and the number of approved EHCPs which require an annual review has created a pressure across the SEN service including case workers, educational psychologists, quality and advocacy support. Additional capacity is needed to ensure quality and timeliness are in line with expected standards. Efficiencies of £0.100m per annum are planned for 2023/24 and 2024/25 and included within these pressures. Some of the pressure will be funded by the COVID-19 reserve in 2022/23 and 2023/24.	267	-134	-134			0
COVID2	Reduction in management by combining Early Years Teams across Education. Existing saving (22CS19) not achivable until 2024/25 as a result of COVID-19 pressures.	140		-140			0

	2 Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	COVID-19 Demand Pressures						
COVID3	Elective Home Education - An increase in numbers of families	84	-84				0
	choosing to home educate has required an short-term						
	investment in this service to support this.						
COVID4	Additional capacity to track children missing education reflecting	21	-21				0
	increased demand for services						
	Social Care						
COVID5	Agency Staff - the proportion of permanent posts held by an	750	-375	-375			0
	agency social worker has increased during 2021/22 because of						
	COVID-19 demand and other factors impacting on the						
	availability of experienced social workers.						
COVID6	Family Safeguarding Parternship Team Savings - higher	446	444		-446	-444	0
	demand due to the COVID-19 pandemic means that it isn't						
	possible to reduce teams in line with the original plan without a						
	significant impact on caseloads. At present it is estimated there						
	will be a two year delay, but this will be reviewed as demand						
	changes. (links to 21CS21)	4.40	0.40	4.40	0.40		
COVID7	Family Safeguarding Associated Savings	140	246	-140	-246		0
	The reduction in activity as a result of Family Safeguarding was						
	expected to reduce activity in other services, such as Children						
	we Care For Teams and the QA services. These will now be						
	delayed.						

	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	COVID-19 - Additional Demand Pressures						
COVID8	Multi Agency Safeguarding Hub - additional activity linked to COVID-19 demand.	624	-312	-312			0
COVID9	Family Safeguarding Partnership Teams - additional activity linked to COVID-19 demand.	350	-175	-175			0
COVID10	Fostering Project Savings - reprofile of existing saving 21CS26. Recruitment of foster carers has been challenging nationally since the start of the pandemic for both local authorities and fostering agencies.	588	49	-312	-325		0
	High Needs DSG						
COVID11	The modelling approach to Covid within Oxfordshire across all services has been to compare expected, annual growth patterns to growth seen through the pandemic. The excess growth is deemed to be as a result of the pandemic. Using this method there were an extra 74 plans issued, and applying costs based on the normal pattern of provisions, this results in an additional cost to High Needs.	1,200				-1,200	0
	Subtotal Children's Services	4,610	-362	-1,588	-1,017	-1,644	0

	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
		£000	£000	£000	£000	£000	£000
	Environment & Place						
COVID13	Supported Transport digital contract management project (22EP11) has been delayed due to resources being diverted to support Home to School contract changes through the Pandemic.	350	-350				0
COVID14	On-going reduction in the use of the Pay and Display (COVID- 19) and reduction in level of drawdown from Parking Account as a result of reduction in income.	800	-400	-400			0
	Subtotal Environment & Place	1,150	-750	-400	0	0	0

	Description	2022/23	2023/24	2024/25	2025/26	2026/27	Total
	Description		£000	£000	£000	£000	£000
	Commercial Development Access & Investment						
	Commercial Development, Assets & Invesment						
	Legal Services						
COVID16	COVID-19 Compliance Pressures	25		-25			0
COVID17	Childcare Solicitor Provision	279		-279			0
	Subtotal Commercial Development, Assets & Investment	304	0	-304	0	0	0
	Customers, Organisational Development & Resources						
	Finance						
COVID15	Capacity pressures as a result of the on-going response to COVID-19	91	-91				0
COVID18	Local Council Tax Support Scheme						
	Anticipation of future emergency welfare demand – proposals to follow.	500				-500	0
	Subtotal Customore, Organisational Davalanment 8	591	-91	0	0	-500	0
	Subtotal Customers, Organisational Development & Resources	291	-91	0	U	-500	0
	TOTAL YEAR ON YEAR CHANGE	8,435	-2,093	-3,182	-1,017	-2,144	0
	CUMULATIVE USE OF COVID-19 RESERVE	8,435	14,778	-			0